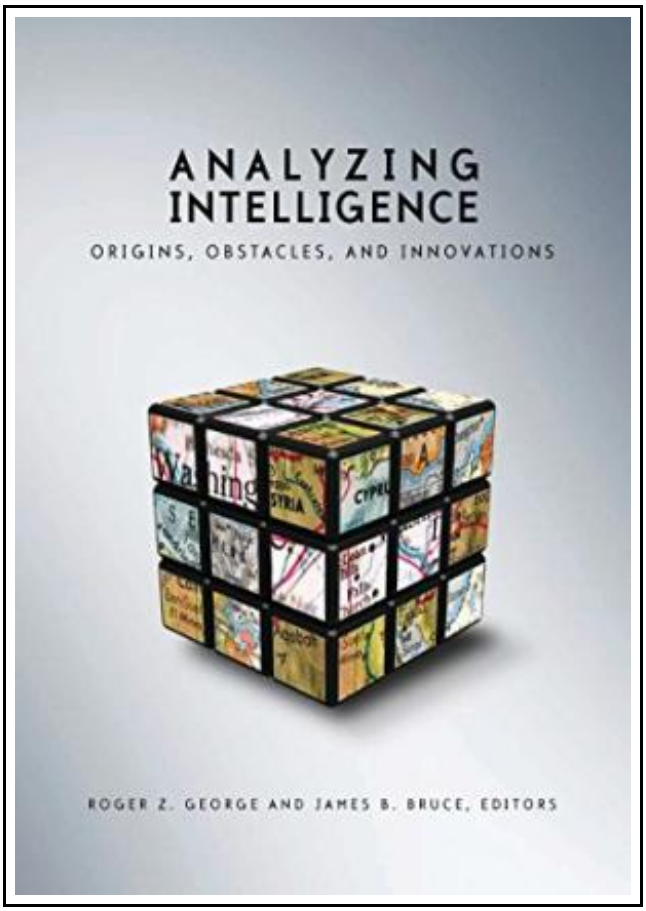
Analyzing Intelligence: Origins, Obstacles, and Innovations



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Georgetown University Press. Paperback. Book Condition: New. Paperback. 352 pages. Dimensions: 10.2in. x 7.0in. x 1.2in.Drawing on the individual and collective experience of recognized intelligence experts and scholars in the field, Analyzing Intelligence provides the first comprehensive assessment of the state of intelligence analysis since 911. Its in-depth and balanced evaluation of more than fifty years of U. S. analysis includes a critique of why it has under-performed at times. It provides insights regarding the enduring obstacles as well as new challenges of analysis in the post-911 world, and suggests innovative ideas for improved analytical methods, training, and structured approaches. The books six sections present a coherent plan for improving analysis. Early chapters examine how intelligence analysis has evolved since its origins in the mid-20th century, focusing on traditions, culture, successes, and failures. The middle sections examine how analysis supports the most senior national security and military policymakers and strategists, and how analysts must deal with the perennial challenges of collection, politicization, analytical bias, knowledge building and denial and deception. The final sections of the book propose new ways to address enduring issues in warning analysis, methodology (or analytical tradecraft) and emerging analytic issues like homeland defense. The book suggests new forms of analytic collaboration in a global intelligence environment, and imperatives for the development of a new profession of intelligence analysis. Analyzing Intelligence is written for the national security expert who needs to understand the role of intelligence and its strengths and weaknesses. Practicing and future analysts will also find that its attention to the enduring challenges provides useful lessons-learned to guide their own efforts. The innovations section will provoke senior intelligence managers to consider major changes in the way analysis is currently organized and conducted, and the way that analysts are trained and perform. This item ships from...

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